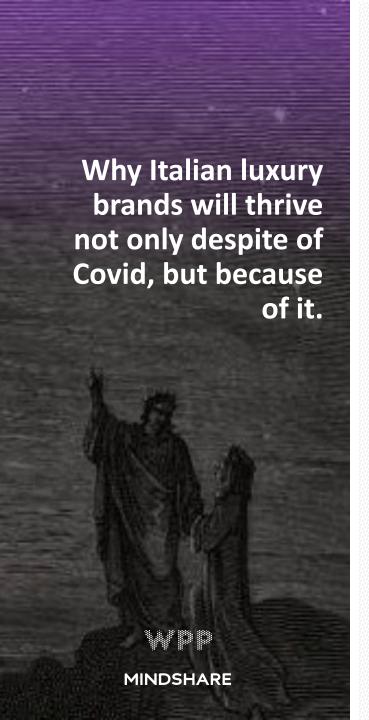
AND THENCE WE CAME FORTH TO SEE AGAIN THE STARS

Dante Alighieri, Inferno, XXXIV

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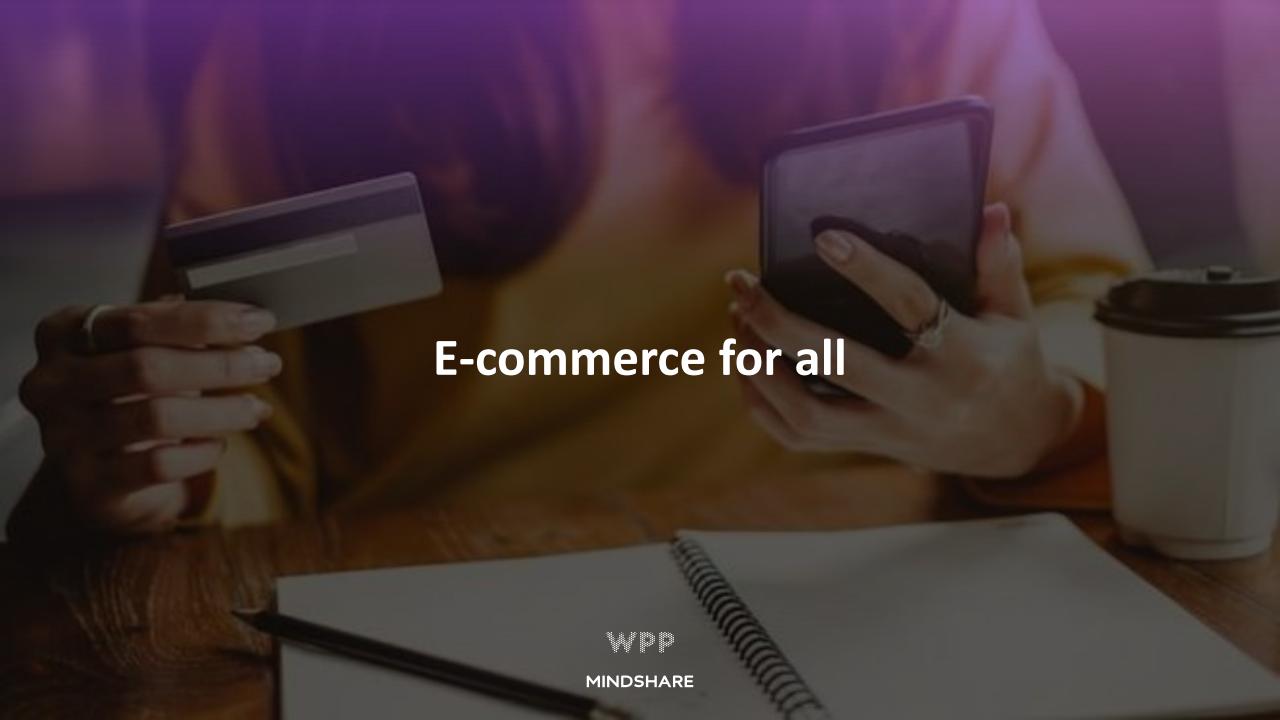
Why Italian luxury brands will thrive not only despite of Covid, but because of it.

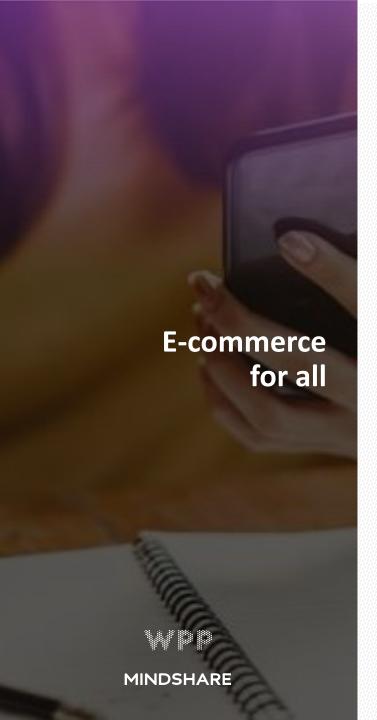


As it is the case for all major outbreaks, the Covid-19 crisis is accelerating some phenomena that already existed, while also generating some new ones

Chapters:

- 1 E-commerce
- 2 Social Polarization
- 3 Mixed Reality
- 4 Data Tracking
- 5 Space and physical contact as new forms of social privilege





The lockdown brought to the scene a **new breed of online shoppers, people who had never experienced e-comm before**. The new online shopper typically is 55+, middle income. In Italy the growth varies between 15% and 40% accross categories.

FMCG +41%, Pharma +31%, Personal Care +20%, Services +18%, Clothing and accessories +14%, Electronics +14%

Kantar COVID-19 Barometer,- Wave2

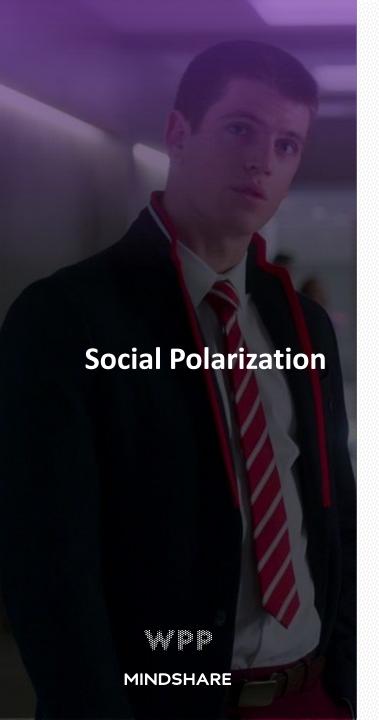
E-commerce for all SO WHAT

We've definetely entered the Omnichannel era Lower barriers for small luxury brands to compete in the ecommerce landscape Advanced digital strategies can make the difference Focus on customer retention and LTV

2

3





While historical «social elevators» such as education are increasingly less powerful, the social divide will possibly become even wider in the post Covid-19 recession.

World inequality report

Social Polarization SO WHAT

Intrinsecal product quality to win over "street fashion luxury"?

Expand luxury brands geo-footprint

Find the right balance between mass and niche communication

1

2

3



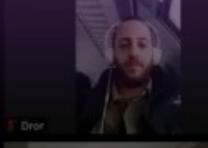






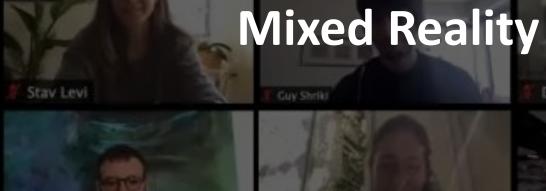










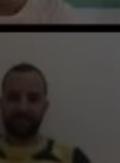








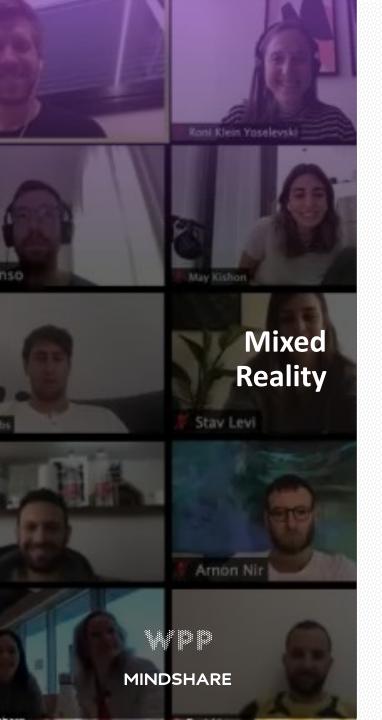












We learned that we can still have great experiences while being apart by participating to virtual communities

Houseparty amongst most downloaded app

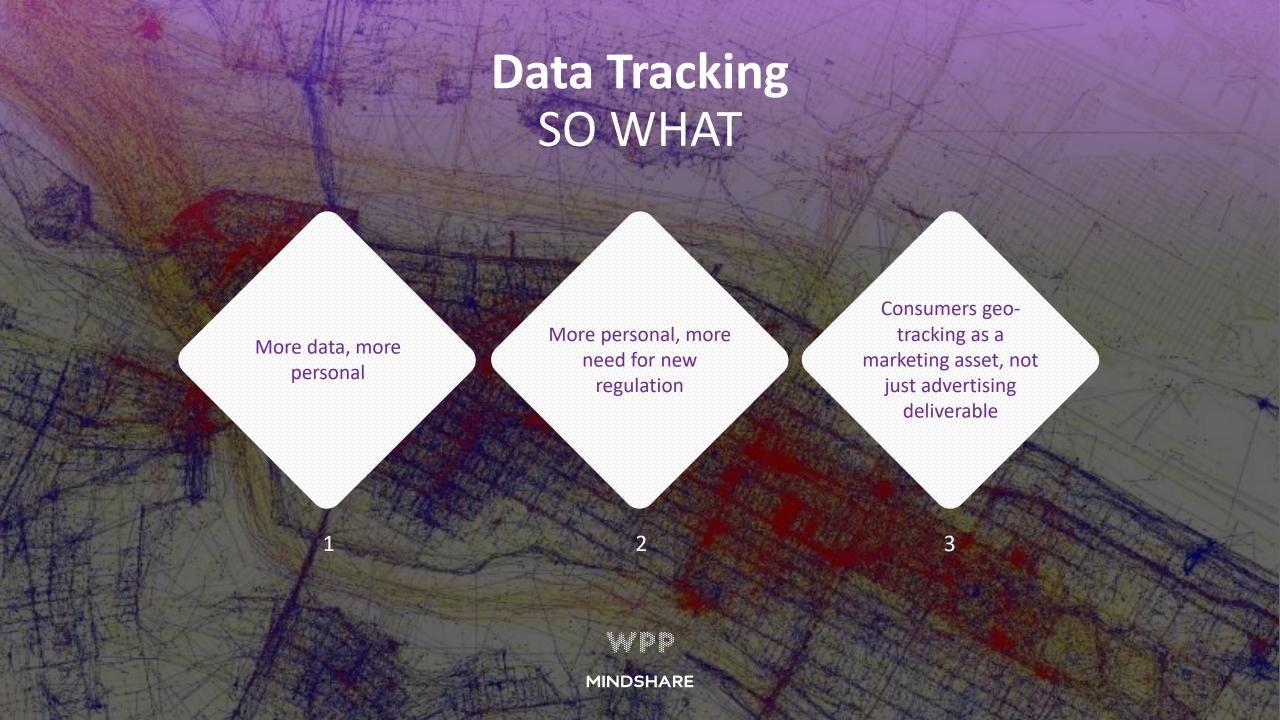




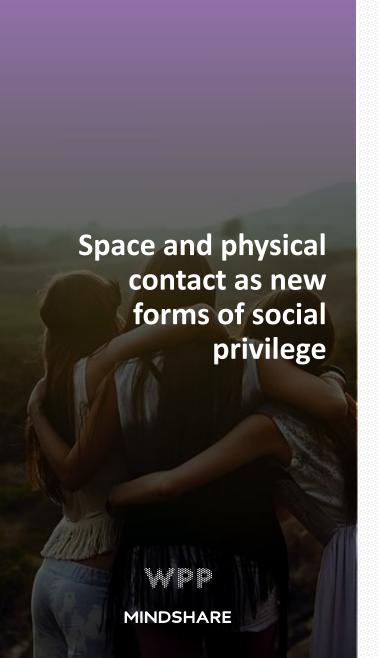


In the new normal it will be reassuring to be tracked

Contagion tracking apps to be launched in all markets



Spaces and physical contacts as new forms of social privilege **MINDSHARE**



Share a little of that Human Touch

The fear of new lockdowns reshapes human attitudes

Spaces and physical contacts as new forms of social privilege SO WHAT

Create unprecedent physical experience for smaller groups

The raise of family connection in luxury narrative

A new perception of time spent toghether

1

2

3

Summary

Why Italian luxury brands will thrive not only despite of Covid, but because of it.

Covid-19 accelerated

- 1 E-commerce
- 2 Social Polarization
- 3 Mixed Reality
- 4 Data Tracking

- New online shoppers
- Growing social divide
- Great virtual experiences
- → It's ok to be tracked

- —— Omnichannel | Small Brands | Advanced digital approach
- Product Quality | Aspirational | Mass&Niche
- New business models | New products | New websites
- → More data | New regulations | Geomarketing

Covid-19 created

- Space and physical contact as new forms of social privilege
- Share a little of that Human
 Touch
- → Small groups | Family connection | Role of time



